



Certified Chief Information Security Officer Version 4

COURSE *Outline*

*Join The New Generation of
Information Security Leaders*

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Certified Chief Information Security Officer (CCISO)

Course Outline

(Version 4)

Domain 1: Governance; Risk Management; Security, Compliance, and Privacy; and Audit Management

1. Fundamentals of Information Security Governance
 - 1.1. Introduction to Information Security Governance
 - 1.2. Foundation of Information Security Programs
 - 1.3. Understanding Business Organization Structures
 - 1.4. Understanding Business Organization Structures (cont'd)
 - 1.5. Industry Impact on Governance
 - 1.6. CISO's Impact on Governance
 - 1.7. CMMI Process Model Overview
 - 1.8. Organizational Maturity Models
 - 1.9. Reactive vs. Proactive Organizations
 - 1.10. Aligning IS with Organizational Goals
 - 1.11. Strategic Security Planning
 - 1.12. Organizational Security Architecture
 - 1.13. Security Operating Model Framework
 - 1.14. Governance Structure and Hierarchy
 - 1.15. Governance Structure and Hierarchy Diagram
 - 1.16. Executive vs Non-Executive CISO
 - 1.17. Role of the CISO in Modern Organizations
 - 1.18. C-Suite Attitudes Toward Information Security
 - 1.19. C-Suite Attitudes Toward Information Security – cont.
 - 1.20. Leadership and Management Skills for CISOs
 - 1.21. Ethics in Information Security

- 1.22. Professional Code of Ethics
- 1.23. Information Security Documentation Framework
- 2. Risk Management Foundations
 - 2.1. Understanding Risk Management Fundamentals
 - 2.2. Understanding Risk Management Fundamentals – cont.
 - 2.3. Defining Organizational Risk
 - 2.4. Risk Management Program Components
 - 2.5. Risk Categories and Classifications
 - 2.6. Risk Ownership and Accountability
 - 2.7. Risk Appetite and Tolerance
 - 2.8. Asset Identification and Valuation
 - 2.9. Asset Identification and Valuation – cont.
 - 2.10. Threat Assessment Methodologies
 - 2.11. ISO/IEC 27005:2022 Annex A Threats
 - 2.12. Vulnerability Analysis Framework
 - 2.13. ISO/IEC 27005:2022 Annex A Vulnerabilities
 - 2.14. Risk Assessment Process
 - 2.15. Quantitative Risk Analysis
 - 2.16. Quantitative Risk Analysis – cont.
 - 2.17. Qualitative Risk Analysis
 - 2.18. Qualitative Risk Analysis – cont.
 - 2.19. Risk Assessment Categories
 - 2.20. Risk Assessment Focus Types
 - 2.21. Risk Calculation Methodologies
 - 2.22. Annualized Loss Expectancy Models
 - 2.23. Risk Management Lifecycle
 - 2.24. Risk Register
 - 2.25. Risk Treatment Options
 - 2.26. Risk Treatment Options – cont.
 - 2.27. Risk Treatment Options – cont. 2
 - 2.28. Risk Treatment Options – cont. 3
 - 2.29. Risk Modification Strategies
 - 2.30. Risk Acceptance Criteria
 - 2.31. Risk Acceptance Criteria – cont.

- 2.32. Risk Transfer Mechanisms
- 2.33. Risk Transfer Mechanisms – cont.
- 3. Security Controls and Implementation
 - 3.1. Understanding Security Controls
 - 3.2. CIA Triad Implementation
 - 3.3. Control Categories and Classifications
 - 3.4. Control Attributes
 - 3.5. COSO PDC Defense-In-Depth Model
 - 3.6. Preventive Control Mechanisms
 - 3.7. Detective Control Systems
 - 3.8. Corrective Control Measures
 - 3.9. Deterrent Control Measures
 - 3.10. Control Lifecycle Management
 - 3.11. Control Selection Criteria
 - 3.12. Control Implementation Strategy
 - 3.13. Control Maturity Assessment
 - 3.14. Compensating Controls Framework
 - 3.15. Security Control Documentation
 - 3.16. Control Monitoring Systems
 - 3.17. Control Testing Methodologies
 - 3.18. Security Control Catalog Management
 - 3.19. Service Catalog Development
 - 3.20. Risk Management Frameworks
 - 3.21. Risk Management Frameworks – cont.
 - 3.22. Risk Management Frameworks – cont. 2
 - 3.23. Risk Management Frameworks – cont. 3
 - 3.24. Risk Management Frameworks – cont. 4
 - 3.25. Change Management in Control Systems and Updates
- 4. CISO Role in the AI Era
 - 4.1. Evolving Cybersecurity Landscape
 - 4.2. Role of CISO in AI Era
 - 4.3. Impact of Digital Transformation and AI Adoption
 - 4.4. Benefits of AI Integration in Cybersecurity
 - 4.5. Limitations of AI in Cybersecurity

- 4.6. Balancing AI Benefits and Limitations
- 5. Leveraging AI for Governance and Compliance
 - 5.1. Enhancing Cybersecurity Governance through AI
 - 5.2. Mapping AI to Cybersecurity Frameworks
 - 5.3. Mapping AI to NIST Cybersecurity Framework (CSF)
 - 5.4. Mapping AI to ISO 27001
 - 5.5. Mapping AI to COBIT
 - 5.6. AI-Supported Policy Enforcement and Monitoring
 - 5.7. How AI Supports Policy Enforcement
 - 5.8. Best Practices for Implementing AI in Policy Enforcement and Monitoring
 - 5.9. Continuous Controls Monitoring (CCM) with AI
 - 5.10. Best Practices for Implementing AI in CCM
 - 5.11. AI Governance Board or Committee
 - 5.12. Setting up an AI Governance Board or Committee
 - 5.13. Challenges in Setting Up an AI Governance Board
 - 5.14. Best Practices for AI Governance
- 6. Establishing Cybersecurity Governance for AI
 - 6.1. AI in Risk Management: A CISO's Strategic Advantage
 - 6.2. AI and Predictive Risk Modeling
 - 6.3. Risk Scoring and Prioritization with AI
 - 6.4. Automated Risk Assessments with AI
 - 6.5. Enhanced Risk Management Decision-Making with AI
 - 6.6. Key Challenges in Leveraging AI for Risk Management
- 7. Risk Management for AI
 - 7.1. Critical AI Risks
 - 7.2. Critical AI Risks (Cont'd)
 - 7.3. Risk Assessment Templates for AI Projects
 - 7.4. Key Components of an AI Risk Assessment Template
 - 7.5. Example Risk Assessment Template for AI Projects
 - 7.6. Best Practices for Using Risk Assessment Templates in AI Projects
 - 7.7. AI-Specific Threat Modeling
 - 7.8. Operational Risk Controls for AI
 - 7.9. Operational Risk Controls Implementation Checklist

- 7.10. Establishing AI Risk Registers and Mitigation Controls
- 7.11. Best Practices for AI Risk Management
- 8. Tools and Technologies for AI-Driven GRC
 - 8.1. AI Risk Management Frameworks and Platforms
 - 8.2. ENISA Guidelines for AI Systems
 - 8.3. Model Validation and Testing Tools
 - 8.4. Performance Drift and Anomaly Monitoring Tools
 - 8.5. Explainable AI (XAI) Tools
 - 8.6. Governance and Compliance Automation Tools
 - 8.7. AI-Powered Enterprise Tools
 - 8.8. CISO Responsibilities and Considerations for AI Tools
- 9. Compliance and Regulatory Framework
 - 9.1. Regulatory Compliance Overview
 - 9.2. Legal Framework for Information Security
 - 9.3. International Compliance Standards
 - 9.4. Industry-Specific Regulations
 - 9.5. GDPR Requirements Implementation
 - EU Cybersecurity Act (EUCSA)
 - ENISA Guidelines
 - Digital Operational Resilience Act (DORA)
 - 9.6. HIPAA Compliance Framework
 - Japan's Act on the Protection of Personal Information (APPI)
 - Brazil's General Data Protection Law (LGPD)
 - 9.7. HITECH
 - 9.8. PCI DSS Standards Overview
 - 9.9. SOX Compliance Requirements
 - 9.10. FISMA Implementation Guidelines
 - 9.11. Australian Privacy Act 1988
 - 9.12. Canadian Personal Information Protection and Electronic Documents Act (PIPEDA)
 - 9.13. Brazilian General Data Protection Law (LGPD)
 - 9.14. Singapore Personal Data Protection Act (PDPA)
 - 9.15. Data Privacy Regulations
 - 9.16. State-Level Privacy Laws

- 9.17. Cross-Border Data Protection
- 9.18. Regulatory Reporting Requirements
- 9.19. Compliance Documentation Standards
- 9.20. Privacy Impact Assessments
- 9.21. Regulatory Risk Management
- 9.22. Compliance Program Development
- 9.23. Privacy Program Implementation
- 9.24. Regulatory Change Management
- 10. Security Frameworks, Standards, Laws, Acts and Directives
 - 10.1. NIST CSF Cybersecurity Framework
 - 10.2. NIST CSF Cybersecurity Framework – cont.
 - 10.3. ISO 27001 Implementation
 - Australian Government Information Security Manual (ISM)
 - Australian Privacy Principles (APPs)
 - Canada’s Personal Information Protection and Electronic Documents Act (PIPEDA)
 - 10.4. COBIT Framework Overview
 - Singapore’s Cybersecurity Code of Practice
 - Indian IT Act 2000 with CERT-In Guidelines
 - 10.5. ITIL Security Management
 - 10.6. ITILv4
 - 10.7. MITRE ATT&CK® & MITRE ATLAS
 - 10.8. OWASP SAMM & ASVS
 - 10.9. Zero Trust Architecture
 - 10.10. Cloud Security Framework
 - 10.11. ENISA Guidelines on Cloud Security (EU)
 - 10.12. Australian Cyber Security Centre (ACSC) Essential Eight Framework
 - 10.13. CIS Controls (Center for Internet Security – Global)
 - 10.14. BSI IT-Grundschutz (Germany)
 - 10.15. Artificial Intelligence in IS
 - 10.16. Risk Management Frameworks
 - 10.17. NIST SP 800-37 Framework Steps
 - 10.18. NIST Security Control Classes
 - 10.19. NIST SP 800-37: Hierarchy

- 10.20. NIST SP 800-37: Risk Process
- 10.21. ISO27005: Risk Process
- 10.22. Security Control Frameworks
- 10.23. Risk Management Standards
- 10.24. NIST Family
- 10.25. NIST Family – cont.
- 10.26. ISO27K Family
- 10.27. ISO27K Family – cont.
- 10.28. Framework Integration Strategies
- 10.29. Other Risk Frameworks
- 10.30. COBIT Risk Framework
- 10.31. COSO – Enterprise Risk Management Framework
- 10.32. Information Technology Infrastructure Library (ITIL)
- 10.33. Factor Analysis of Information Risk (FAIR)
- 10.34. Operationally Critical Threat, Asset, And Vulnerability Evaluation (OCTAVE)
- 10.35. Threat Assessment and Remediation Analysis
- 10.36. ISACA Risk IT Framework
- 10.37. Security Policy Development
- 10.38. Security Policy Development - cont.
- 10.39. Security Policy Challenges
- 10.40. Security Policy ISO 27001 C5.2
- 10.41. Types of Policies
- 10.42. Security Metrics and Measurements
- 10.43. NIS2 Directive
- 10.44. EU AI Act
- 10.45. ePrivacy Directive
- 10.46. Digital Personal Data Protection Act, 2023 (DPDP Act)
- 10.47. CERT-In Cybersecurity Directions (2022)
- 10.48. APPI (Act on Protection of Personal Information)
- 11. Audit and Assessment
 - 11.1. Audit Expectations and Outcomes
 - 11.2. Information Security Audit Practice
 - 11.3. NIST, COBIT AUDIT GUIDANCE

- 11.4. INTERNAL Versus EXTERNAL Audits
- 11.5. Partnering with Organization
- 11.6. Audit Process
- 11.7. General Audit Standards
- 11.8. Type-Based AUDITS
- 11.9. Performing and Evaluating AUDIT Results in an AUDIT
- 11.10. Remediating Audit Findings
- 11.11. Leveraging GRC SOFTWARE to Support AUDITS
- 11.12. Leveraging AI to Enhance Security Audits
- 11.13. AI-Driven Security Audit Tools
- 11.14. AI for Security Audit: Auditing AI Tools
- 12. Summary
- 13. Questions

Domain 2: Organizational Executive Leadership

- 1. FOUNDATIONS OF LEADERSHIP
 - 1.1. Domain Outline
 - 1.2. Introduction to Leadership's Role and Impact
 - 1.3. Why Leadership Matters: Core Constituents
 - 1.4. Definition of a Leader and Leadership Needs
 - 1.5. Leaders vs Managers: Kotter's Framework
 - 1.6. Key Similarities Between Leaders and Managers
 - 1.7. Transitioning from Manager to Leader
 - 1.8. Building Leadership Confidence
 - 1.9. Transforming from Boss to Leader
 - 1.10. Role of Leadership in Organizational Success
 - 1.11. Why Organizations Exist: Purpose and Goals
 - 1.12. The Organizational Need for Leaders
 - 1.13. Leaders as Organizational Change Agents
 - 1.14. Leadership During Crisis and Failure
 - 1.15. Information Security Leadership Role
 - 1.16. Building Security Maturity Capabilities
 - 1.17. Evolution of Information Security Leadership
 - 1.18. Ancient Leadership: Mesopotamia to Rome
 - 1.19. Power and Authority in Leadership

- 1.20. Types of Authority in Leadership
- 1.21. Power and Authority in Leadership
- 1.22. Persuasion and Influence Techniques
- 1.23. Traditional Leadership Approaches
- 1.24. Leadership Types and Their Applications
- 1.25. Leadership Styles
- 1.26. Leadership Theories and Models
- 1.27. Leadership Environments and Contexts
2. PERSONAL LEADERSHIP DEVELOPMENT
 - 2.1. Developing Executive Presence: Key Components
 - 2.2. Overcoming Challenges to Executive Presence
 - 2.3. Building and Promoting Personal Brand
 - 2.4. Personal Brand Communication Strategies
 - 2.5. Leadership Self-Awareness Development
 - 2.6. Strategies for Cultivating Self-Awareness
 - 2.7. Emotional Intelligence in Leadership
 - 2.8. Social Intelligence Development
 - 2.9. Cultural Intelligence Enhancement
 - 2.10. Key components of Cultural Intelligence
 - 2.11. Applying Social and Cultural Intelligence
 - 2.12. Building Professional Leadership Networks
 - 2.13. Understanding Team Member Personalities
 - 2.14. Myers-Briggs Type Indicator in Leadership
 - 2.15. Leadership Feedback and Self-Assessment
 - 2.16. Developing Leadership Convictions
 - 2.17. Building Resilience in Uncertain Times
 - 2.18. Building Resilience During Uncertain Times
 - 2.19. Leading and Supporting During Uncertainty
 - 2.20. Adaptability and Agility Development
 - 2.21. Persuasive Business Communication
 - 2.22. Time Management and Priority Setting
 - 2.23. Negotiation and Dispute Resolution
 - 2.24. Leadership Problem-Solving Approaches
 - 2.25. Quantitative Decision-Making Methods

- 2.26. Behavioral Finance in Leadership
- 2.27. Personal Development Planning
- 2.28. Leadership Role Readiness
- 3. LEADING TEAMS AND PEOPLE
 - 3.1. Cultivating Future Leaders: Key Strategies
 - 3.2. Leadership Talent Identification
 - 3.3. Leadership Talent Retention
 - 3.4. Succession Planning Implementation
 - 3.5. Effective Leadership Delegation
 - 3.6. Team Building for Collaboration
 - 3.7. Leading Inclusive Teams
 - 3.8. Virtual Team Management
 - 3.9. Managing Up: Working with Superiors
 - 3.10. Managing Down: Supporting Teams
 - 3.11. Managing Laterally: Cross-Functional Collaboration
 - 3.12. Performance Evaluation Methods
 - 3.13. Managing Difficult Conversations
 - 3.14. Building Team Loyalty and Commitment
 - 3.15. Team Motivation Strategies
 - 3.16. Mentoring and Coaching Practices
 - 3.17. Leading with Empathy
 - 3.18. Ethical Leadership Development
- 4. ORGANIZATIONAL LEADERSHIP
 - 4.1. Board Relationship Management
 - 4.2. Building Board Trust and Credibility
 - 4.3. Board Communication Strategies
 - 4.4. Securing Funding and Sponsorship
 - 4.5. Organizational Leadership at Scale and Scope
 - 4.6. Organizational Leadership at Scale and Scope - Cont.
 - 4.7. T-Shaped Leadership Approach
 - 4.8. Strategic vs Tactical Leadership
 - 4.9. Organizational Change Leadership
 - 4.10. Strategic Analysis Framework
 - 4.11. Understanding Organizational Internal Context

- 4.12. Understanding Organizational External Context
- 4.13. SWOT Analysis Implementation
- 4.14. Change Planning and Execution
- 4.15. Change Communication Strategies
- 4.16. Building Sustainable Competitive Advantage
- 4.17. Information Security Group Branding
- 4.18. Security Brand Communication
- 4.19. Education and Awareness Leadership
- 4.20. Stakeholder Management Strategies
- 4.21. Regulatory Compliance Leadership
- 4.22. Crisis and Disaster Management
- 4.23. Crisis and Disaster Management – Cont.
- 4.24. Crisis and Disaster Management – Cont.
- 4.25. Business Intelligence Applications
- 4.26. Leading Innovative Projects
- 4.27. Industry-Specific Leadership Challenges
- 4.28. Considerations of Various Industries
- 5. Responsible and Ethical AI Leadership
 - 5.1. Role of CISO in AI Ethics and Governance Boards
 - 5.2. Key Responsibilities in AI Ethics Governance
 - 5.3. Embedding AI Ethical Principles into Cybersecurity
 - 5.4. Privacy Risks in Large Language Models (LLMs) and Generative AI
 - 5.5. Why Leadership Matters: Core Constituents
 - 5.6. Mitigating Privacy Risks in Large Language Models and Generative AI
 - 5.7. Embedding Fairness, Accountability, and Transparency in AI Development
 - 5.8. Embedding Fairness, Accountability, and Transparency in AI Development (Cont'd)
 - 5.9. Ethical Frameworks: OECD AI Principles
 - 5.10. Ethical Frameworks: UNESCO AI Ethics
- 6. Cross-Functional AI Innovation Leadership
 - 6.1. Role of CISO in Cross-Functional AI Initiatives
 - 6.2. Strategic Collaboration Activities in AI Initiatives
 - 6.3. Cross-Functional AI Governance
 - 6.4. Responsibilities of the CISO in AI Governance Bodies

- 6.5. AI Awareness and Training Across Departments
- 6.6. Role of CISO in AI Awareness and Training Across Departments
- 6.7. Managing AI Talent Development Within Cybersecurity
- 7. Strategic AI Alignment and Innovation Management
 - 7.1. Role of CISO in Aligning AI Innovation with Enterprise Strategy
 - 7.2. Aligning AI Innovation to Business and Security Strategy
 - 7.3. Balancing AI Experimentation with Compliance and Control
 - 7.4. Communicating AI Risk Posture to the Board and Executive Leadership
 - 7.5. Investment Planning for AI Innovation and Risk Management
 - 7.6. Vendor Evaluation and Third-Party AI Risk Considerations
- 8. Summary
- 9. Practice Questions

Domain 3: Information Security Controls, Security Program Management and Operations

- 1. Introduction and Program Management Fundamentals
 - 1.1. CISO Evolution: From Tech to Strategy
 - 1.2. Evolution of CISO's Role
 - 1.3. Evolution of CISO's Role (Cont'd)
 - 1.4. Leadership Misconception
 - 1.5. Knowledge Prerequisites for Information Security Management
 - 1.6. Core Security Program Execution Principles
 - 1.7. CISO's Mind Map
 - 1.8. Business Objective Alignment Strategies
 - 1.9. Information Security Program Definition Process
 - 1.10. Program Development Framework
 - 1.11. Effective Program Management Techniques
 - 1.12. Program Monitoring and Assessment
 - 1.13. Key Accounting Concepts in Security
 - 1.14. Asset Management Fundamentals
 - 1.15. Asset Lifecycle Management
 - 1.16. Cost-Benefit Analysis Methods
 - 1.17. Understanding Security Program Liabilities
 - 1.18. Net Present Value in Security Investments

- 1.19. NPV vs IRR
- 1.20. Profit and Loss Statement Analysis
- 1.21. ROI Calculation in Security Programs
- 1.22. Strategic Cost Avoidance
- 1.23. Security Program Revenue Considerations
- 1.24. Expense Management Framework
- 1.25. Security Budget Planning
- 1.26. Financial Resource Allocation
2. Financial and Resource Management
 - 2.1. Budget Development Strategies
 - 2.2. Understanding CapEx in Security
 - 2.3. Understanding CapEx in Security (Cont'd)
 - 2.4. OpEx Management Principles
 - 2.5. CAPEX vs OPEX
 - 2.6. Budgeting Methodologies Comparison
 - 2.7. Security Program Cash Flow
 - 2.8. Burn Rate Monitoring Techniques
 - 2.9. Strategic Staffing Analysis
 - 2.10. Administrative Resource Planning
 - 2.11. Security Delivery Team Structure
 - 2.12. Technical Competency Requirements
 - 2.13. Operations Staff Development
 - 2.14. Digital Forensics Capabilities
 - 2.15. Cross-Functional Skill Development
 - 2.16. Team Management Excellence
 - 2.17. Professional Development Planning
 - 2.18. Career Advancement Frameworks
 - 2.19. Security Awareness Strategy
 - 2.20. Awareness Program Implementation
 - 2.21. Role-Based Security Education
3. Program Architecture and Operations
 - 3.1. Security Architecture Principles
 - 3.2. Program Roadmap Development
 - 3.3. Project Management Fundamentals

- 3.4. Project Initiation Best Practices
- 3.5. Strategic Project Planning
- 3.6. Execution Phase Management
- 3.7. Monitoring Framework Implementation
- 3.8. Project Closure Procedures
- 3.9. Operations Management Strategy
- 3.10. Conflict Resolution Techniques
- 3.11. Time Management in Disputes
- 3.12. Cost Impact Analysis
- 3.13. Quality Assurance in Operations
- 3.14. Vendor Management Fundamentals
- 3.15. Strategic Vendor Selection
- 3.16. Negotiation Best Practices
- 3.17. Contract Management Principles
- 3.18. Long-term Vendor Relations
- 3.19. Vendor Community Building
- 4. Stakeholder Management and Project Assessment
 - 4.1. Enhanced Project Management
 - 4.2. Performance Measurement Systems
 - 4.3. Technical Performance Indicators
 - 4.4. Business Alignment Metrics
 - 4.5. Project Success Metrics
 - 4.6. Data Collection Frameworks
 - 4.7. Analysis and Reporting
 - 4.8. Continuous Improvement Process
 - 4.9. Internal Stakeholder Engagement
 - 4.10. External Stakeholder Management
 - 4.11. Communication Strategy Development
 - 4.12. Expectation Management
 - 4.13. Process Enhancement Methods
 - 4.14. Change Management Framework
 - 4.15. Impact Assessment Techniques
 - 4.16. Resource Optimization
 - 4.17. Stakeholder Collaboration

- 4.18. Testing Strategy Development
- 4.19. Implementation Planning
- 4.20. Post-Deployment Review
- 5. Security Controls and Risk Management
 - 5.1. Operational Process Evaluation
 - 5.2. Control Design Methodology
 - 5.3. Risk Appetite Framework
 - 5.4. Risk Assessment ISO vs NIST
 - 5.5. Control Testing Protocols
 - 5.6. Control Type Classification
 - 5.7. Control Type Classification (Cont'd)
 - 5.8. Preventive Control Implementation
 - 5.9. Detective Control Strategy
 - 5.10. Corrective Control Framework
 - 5.11. Deterrent Control Design
 - 5.12. Recovery Control Design
 - 5.13. Compensating Control Design
 - 5.14. Resource Requirement Analysis
 - 5.15. Human Capital Planning
 - 5.16. Infrastructure Requirements
 - 5.17. Architectural Considerations
 - 5.18. Risk Mitigation Planning
 - 5.19. Performance Metrics Design
 - 5.20. Control Monitoring Systems
 - 5.21. Documentation Standards
 - 5.22. Testing Program Implementation
 - 5.23. Deficiency Management
 - 5.24. Problem Resolution Framework
- 6. Cloud Security and Program Wrap-up
 - 6.1. Cloud Security Fundamentals
 - 6.2. Shared Responsibility Framework
 - 6.3. Cloud Shared Responsibility Model
 - 6.4. IaaS Security Management
 - 6.5. PaaS Security Framework

- 6.6. SaaS Security Governance
- 6.7. Program Management Review
- 6.8. Financial Management Summary
- 6.9. Operational Excellence Review
- 6.10. Security Control Overview
- 6.11. Future Program Direction
- 7. Secure AI/ML System Architecture
 - 7.1. AI and ML System Architecture Security
 - 7.2. Architecture Security for ML Pipelines
 - 7.3. Ensuring Secure Model Deployment and Access Control
 - 7.4. Zero Trust Application to ML/AI Models
 - 7.5. Securing APIs and ML Endpoints
- 8. AI in Cybersecurity Operations
 - 8.1. AI in Cybersecurity Operations
 - 8.2. Integrating AI into Cybersecurity Operations
 - 8.3. Role of AI in SOC Operations
 - 8.4. AI Integration in SIEM and SOAR with Automated Playbooks
 - 8.5. Threat Hunting using ML-based Tools
 - 8.6. AI and the CISO's Role in Secure Operations
- 9. Roadmap for CISOs to Implement AI in Security Programs
 - 9.1. Roadmap for CISOs to Implement AI in Security Programs
 - 9.2. Assessing Organizational Readiness
 - 9.3. Building AI Skillsets in the Security Team
 - 9.4. Budgeting and Risk Appetite Alignment for AI Adoption
- 10. Summary
- 11. Practice Questions

Domain 4: Information Security Core Competencies

- 1. Identity and Access Management (IAM) Fundamentals
 - 1.1. Introduction to Information Security Core Competencies
 - 1.2. Identity and Access Management Overview
 - 1.3. Authentication, Authorization, and Accounting Framework
 - 1.4. Identity Management Lifecycle
 - 1.5. Authentication Mechanisms and Factors

- 1.6. Password-Based Authentication
- 1.7. Biometric Authentication Methods
- 1.8. Certificate-Based and Multi-Factor Authentication
- 1.9. Authorization Models and Access Control
- 1.10. Role-Based Access Control Implementation
- 1.11. Rule-Based and Attribute-Based Access Control
- 1.12. Authorization Controls and Mitigation Strategies
- 1.13. Access Accounting and Monitoring
- 1.14. IAM Plan Development
- 1.15. Identity Theft Prevention
- 1.16. Social Engineering Attack Lifecycle
- 1.17. Business Email Compromise Attacks
2. Physical Security and Business Continuity
 - 2.1. Physical Security Fundamentals
 - 2.2. Facility Construction and Location Factors
 - 2.3. Data Center Tier Classifications
 - 2.4. Physical Security Risk Assessment
 - 2.5. Physical Security Plans and Design Elements
 - 2.6. Access Control Implementation
 - 2.7. Data Backup Fundamentals
 - 2.8. Backup Technologies and Approaches
 - 2.9. ISO BCM Standards Overview
 - 2.10. ISO 22301 Requirements
 - 2.11. ISO/IEC 27031 Guidelines
 - 2.12. Business Continuity Management Implementation
 - 2.13. Disaster Recovery Planning Basics
 - 2.14. Alternate Recovery Site Options
 - 2.15. BCP Testing Methodologies
 - 2.16. DRP Testing Approaches
3. Network Security and Infrastructure
 - 3.1. Network Security Fundamentals
 - 3.2. Network Security Technology Planning
 - 3.3. Firewall Implementation Strategies
 - 3.4. Intrusion Detection Systems Architecture

- 3.5. Intrusion Prevention Systems Design
- 3.6. Secure Web Gateway Implementation
- 3.7. Virtual Private Network Solutions
- 3.8. Network Data Loss Prevention
- 3.9. Network Access Control Systems
- 3.10. Network Security Design Elements
- 3.11. Network Address Translation Implementation
- 3.12. Virtual Private Cloud Architecture
- 3.13. Network Segmentation Strategies
- 3.14. Zero Trust Network Access Framework
- 3.15. Software-Defined WAN Implementation
- 3.16. Network Security Management Challenges
- 3.17. ISO Network Security Standards
- 3.18. Network Protocols Overview
- 3.19. OSI Model Layers and Security
- 3.20. Wireless Network Security Fundamentals
- 3.21. Wireless Security Controls
- 4. Cloud and Endpoint Security
 - 4.1. Cloud Computing Security Overview
 - 4.2. Cloud Service Models
 - 4.3. Cloud Security Alliance Threats
 - 4.4. Data Breach Prevention in Cloud
 - 4.5. Cloud Access Security Management
 - 4.6. Cloud Control Matrix Implementation
 - 4.7. Cloud Control Matrix Implementation (Cont'd)
 - 4.8. Endpoint Security Fundamentals
 - 4.9. Antivirus Technology Implementation
 - 4.10. Endpoint Detection and Response
 - 4.11. Extended Detection and Response
 - 4.12. Endpoint Encryption Strategies
 - 4.13. Endpoint Device Hardening
 - 4.14. Configuration Management Practices
 - 4.15. Patch Management Lifecycle
 - 4.16. Mobile Device Security Framework

- 4.17. IoT Security Challenges
- 4.18. Endpoint Threats
- 4.19. Endpoint Vulnerabilities
- 5. Application Security and Development
 - 5.1. Secure SDLC Model Overview
 - 5.2. Secure Code Training Programs
 - 5.3. Security Requirements Gathering
 - 5.4. Planning and Design Security Integration
 - 5.5. Implementation Security Controls
 - 5.6. Testing and Validation Approaches
 - 5.7. Secure Deployment Strategies
 - 5.8. Waterfall Methodology Security
 - 5.9. Agile Security Implementation
 - 5.10. Threat Modeling and STRIDE Framework
 - 5.11. Application Security Testing Tools
 - 5.12. Static Application Security Testing
 - 5.13. Dynamic Application Security Testing
 - 5.14. Interactive Application Security Testing
 - 5.15. Development Environment Separation
 - 5.16. Secure Coding Best Practices
 - 5.17. DevSecOps Implementation
 - 5.18. Database Security Controls
 - 5.19. Database Hardening Strategies
- 6. AI System Lifecycle Security
 - 6.1. AI System Lifecycle Security
 - 6.2. Securing the AI System Development Process (AI/ML-SDLC)
 - 6.3. Data Ingestion Pipelines: Securing Training, Validation, and Production Data
- 7. Encryption and Incident Response
 - 7.1. Cryptography Fundamentals
 - 7.2. Encryption Algorithms Overview
 - 7.3. Symmetric vs. Asymmetric Encryption
 - 7.4. Blockchain Technology Implementation
 - 7.5. Digital Signatures and Certificates

- 7.6. Public Key Infrastructure Design
- 7.7. Encryption Strategy Development
- 7.8. Determining Critical Data Location and Type
- 7.9. Deciding What to Encrypt
- 7.10. Selecting, Integrating, and Managing Encryption
- 7.11. Vulnerability Management and Penetration Testing
- 7.12. Vulnerability Assessments
- 7.13. Risk Assessments
- 7.14. Patching and Remediation
- 7.15. Vulnerability Management in Practice
- 7.16. Penetration Testing
- 7.17. Security Testing Teams
- 7.18. Threat Management
- 7.19. Technological Threats
- 7.20. Threat Intelligence
- 7.21. Incident Response Model Framework
- 7.22. Incident Response Communications
- 7.23. Incident Analysis Methodology
- 7.24. Incident Analysis
- 7.25. Incident Response
- 7.26. Incident Containment
- 7.27. Incident Eradication
- 7.28. Incident Recovery
- 7.29. Incident Postmortem
- 7.30. Incident Response Scenarios
- 7.31. Incident Response Plan Testing
- 7.32. Digital Forensics Framework
- 7.33. Evidence Collection Procedures
- 7.34. Evidence Analysis Techniques
- 7.35. Investigation Reporting Standards
- 8. AI-Driven Incident and Threat Response Strategies
 - 8.1. AI-Driven Threat Intelligence
 - 8.2. Threat Intelligence Key Responsibilities
 - 8.3. AI-Driven Threat Intelligence

- 8.4. AI-Driven Incident Response and Forensic Investigations
- 8.5. Logging, Monitoring, and Incident Response for AI Systems
- 8.6. Incident Response for AI Systems
- 8.7. Incident Response Best Practices for AI Systems
- 8.8. AI Threat Response Strategy
- 8.9. AI Threat Response Strategy (Cont'd)
9. Summary
10. Practice Questions

Domain 5: Strategic Planning, Finance, Procurement and Vendor Management

1. Introduction
2. Key Challenges for CISOs
3. Strategic Planning
 - 3.1. Strategic Planning in Cybersecurity
 - 3.2. Key Components of a Strategic Security Plan
 - 3.3. From Vision to Execution
 - 3.4. Organic Strategic Planning: A Flexible, Adaptive Approach
 - 3.5. Issues-Based Strategic Planning Approach
 - 3.6. Risk-Based Strategic Planning
 - 3.7. Goal-Based Strategic Planning
 - 3.8. Strategic Planning Assessment Phase
 - 3.9. Strategic Planning Formulation Phase
 - 3.10. Strategic Planning Execution Phase
 - 3.11. Strategic Planning Evaluation Methods
 - 3.12. Factors Impacting Strategic Planning Success
 - 3.13. How CISOs Can Engage with Leadership Effectively?
4. Understanding the Organization
 - 4.1. General Corporation
 - 4.2. Close Corporation: Security & Risk Considerations
 - 4.3. Subchapter Corporation & Security Considerations
 - 4.4. Limited Liability Company (LLC) Structure
 - 4.5. Support Pyramid in Security Programs
 - 4.6. Identifying Key Program Sponsors & Their Security Impact
 - 4.7. Understanding Stakeholder Dynamics

- 4.8. Role of Influencers in Security Programs
- 5. Information Security Strategic Planning & Execution
 - 5.1. Information Security Strategy Foundation
 - 5.2. Strategic Plan Component Framework
 - 5.3. Mission Statement Development Guidelines
 - 5.4. Vision Statement Creation Process
 - 5.5. Values Statement Integration
 - 5.6. SWOT Analysis in Security Programs
 - 5.7. AI-powered SWOT Analysis
 - 5.8. AI-powered SWOT Analysis Tools
 - 5.9. Strategic Objectives Development
 - 5.10. Security Program Roadmap Design
 - 5.11. Performance Scorecard Implementation
 - 5.12. Key Performance Indicators Selection
 - 5.13. Key Risk Indicators (KRIs) Framework
 - 5.14. AI-driven KPI and KRI Dashboards
 - 5.15. Financial Accounting in Security Programs
 - 5.16. Strategy Communication Planning
 - 5.17. Communication Goals Development
 - 5.18. Communication Schedule Design
 - 5.19. Media Selection for Strategy Communication
 - 5.20. Message Development Framework
 - 5.21. Security Awareness Communication
 - 5.22. Crisis Communication Planning
 - 5.23. Security Training Program Design
 - 5.24. AI-Powered Personalized Security Awareness Campaigns
 - 5.25. AI-Powered Personalized Security Awareness Campaign Tools
 - 5.26. Security Testing Strategy
 - 5.27. Creating Security Culture Framework
 - 5.28. Influencing Organizational Behavior
 - 5.29. Security Culture Assessment Methods
- 6. Enterprise Security Program Management
 - 6.1. Enterprise Security Program Design
 - 6.2. Blueprint Development Methodology

- 6.3. Security Program Foundation Elements
- 6.4. Architectural Views Introduction
- 6.5. Business View Framework
- 6.6. Functional View Implementation
- 6.7. Technical View Design
- 6.8. Implementation View Strategy
- 6.9. Security Metrics Development
- 6.10. Performance Measurement Implementation
- 6.11. Balanced Scorecard Design
- 6.12. Continuous Monitoring Framework
- 7. Enterprise Architecture and Frameworks
 - 7.1. ITIL Continual Service Improvement Model
 - 7.2. Enterprise Architecture Introduction
 - 7.3. Zachman Framework Analysis
 - 7.4. TOGAF Implementation Strategy
 - 7.5. TOGAF Implementation Strategy
 - 7.6. SABSA Framework Components
 - 7.7. SABSA Framework Components (Cont'd)
 - 7.8. FEAF Design Elements
 - 7.9. FEAF Design Elements (Cont'd)
 - 7.10. AI-Driven Traceability and Impact Analysis in TOGAF, FEAF, and SABSA Frameworks
- 8. Finance & Budgeting
 - 8.1. Financial Statement Analysis for Security Leaders
 - 8.2. Understanding Organizational Assets & Security Implications
 - 8.3. Business Liabilities
 - 8.4. Shareholder Equity
 - 8.5. Operating Activities Analysis
 - 8.6. Investment Activities Evaluation
 - 8.7. Financing Activities Assessment
 - 8.8. Financial Performance Metrics
 - 8.9. Security Program Funding Fundamentals
 - 8.10. Budget Analysis Methodology
 - 8.11. Security Program Forecasting

- 8.12. Resource Requirements Planning
 - 8.13. Financial Metrics Framework
 - 8.14. Technology Refresh Strategy
 - 8.15. New Project Funding Approaches
 - 8.16. Contingency Funding Planning
 - 8.17. Cryptocurrency Wallet Management
 - 8.18. Disaster Declaration Funding
 - 8.19. License Management Strategy
 - 8.20. Budget Management Principles
 - 8.21. Financial Resource Allocation
 - 8.22. Budget Monitoring Methods
 - 8.23. Financial Reporting Framework
 - 8.24. Cost Per Seat Analysis
 - 8.25. Service Cost Comparison
 - 8.26. Budget Balancing Techniques
 - 8.27. Financial Resource Optimization
 - 8.28. Economic Principles in Security
 - 8.29. AI-Powered Predictive Budgeting and Forecasting for Cybersecurity
 - 8.30. AI-Driven Dashboards for Real-Time ROI Tracking of Cybersecurity Investments
9. Procurement & Vendor Management
- 9.1. Procurement Program Fundamentals
 - 9.2. Statement of Work Development
 - 9.3. Total Cost of Ownership Analysis
 - 9.4. RFP Development Strategy
 - 9.5. Master Service Agreement (MSA) Design
 - 9.6. Service Level Agreement (SLA) Framework
 - 9.7. Terms and Conditions (T&C) Development
 - 9.8. Procurement Requirements Analysis
 - 9.9. Regulatory Compliance in Procurement
 - 9.10. Global Procurement Requirements
 - 9.11. Local Procurement Requirements
 - 9.12. Procurement Risk Management
 - 9.13. Standard Contract Language Design

- 9.14. Breach Language Requirements
- 9.15. Vendor Management Framework
- 9.16. Vendor Procurement Lifecycle
- 9.17. Contract Negotiation Process
- 9.18. Performance Management Strategy
- 9.19. Cost-Benefit Analysis Methods
- 9.20. Vendor Management Policies
- 9.21. Contract Administration Framework
- 9.22. Service Delivery Metrics
- 9.23. Contract Reporting Requirements
- 9.24. Change Management Process
- 9.25. Contract Renewal Strategy
- 9.26. Contract Closure Procedures
- 9.27. Contract Closure Procedures - continue
- 9.28. Delivery Assurance
- 9.29. Streamlined Procurement Lifecycle Using AI
- 9.30. Leveraging Natural Language Processing (NLP) Tools to Analyze Legal Agreements
- 9.31. NLP Tools to Analyze Legal Agreements
- 9.32. AI-driven Vendor Scoring
- 9.33. AI-driven Vendor Scoring Tools
- 9.34. AI-driven Automated Alerts for SLA Breaches
- 10. Delivery Assurance Framework
 - 10.1. Delivery Assurance Framework
 - 10.2. Third-Party Attestation Services
- 11. Summary
- 12. Practice Questions